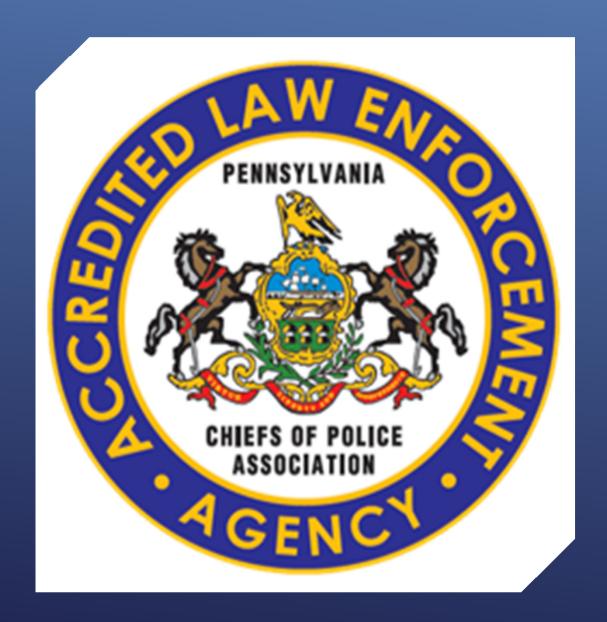


PENNSYLVANIA CHIEFS OF POLICE ASSOCIATION



THE PENNSYLVANIA LAW ENFORCEMENT ACCREDITATION PROGRAM

Accreditation Manager Training (2022)





FOCUS AREAS

Accreditation

- What is accreditation?
- How does my agency become accredited?
- What does the process to become accredited involve?
- What should I expect during an accreditation assessment?

ABEME



- > Leon Crone
 - Lower Allen Township Police Department
 - Captain
 - Accreditation Manager
 - Pennsylvania Police Accreditation Coalition
 - Immediate Past President
 - Pennsylvania Law Enforcement Accreditation Commission
 - Assessor
 - Instructor
 - Member
 - Standards Committee
 - Member

INSTRUCTOR



INSTRUCTOR

- David Madrak
 - Upper Dublin Township Police Department
 - Corporal
 - Accreditation Manager
 - Pennsylvania Police Accreditation Coalition
 - President
 - Mock Coordinator ~ East
 - Pennsylvania Law Enforcement Accreditation Commission
 - Assessor
 - Instructor
 - Member
 - Standards Committee
 - Member

WHY ARE YOU HERE?

WHAT WILL YOU...

- Importance of accreditation
- The role of the Accreditation Manager
- How to create and development an accreditation assessment
 - Mock accreditation assessment
 - Accreditation assessment (on-site)

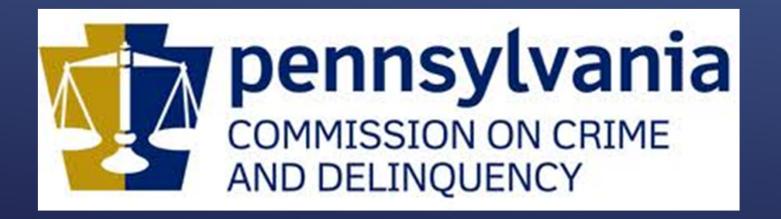
PENNSYLVANIA LAW ENFORCEMENT ACCREDITATION PROGRAM

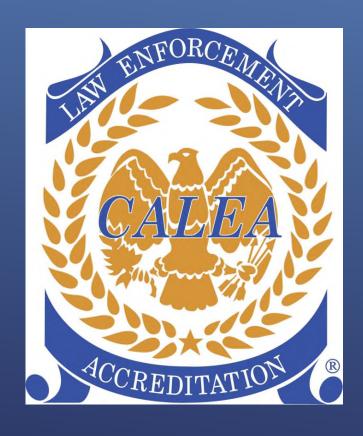




The Pennsylvania Law Enforcement Accreditation Program is partially funded by the Pennsylvania Commission on Crime and Delinquency

PARTNERSHIP





- Commission on Law Enforcement Accreditation established in 1979
- Approximately 34 "State" Accreditation Programs

HISTORY OF LAW ENFORCEMENT ACCREDITATION



- In 2000, the Pennsylvania Chiefs of Police Association was awarded funding for the development of a law enforcement accreditation program
 - Task Force established
 - Members from each geographic region with various agency sizes represented
 - Pennsylvania State Police representative
 - Pennsylvania Police Accreditation Coalition (PPAC) representative
 - Accreditation Manger representative
 - Chief of Police from an accredited law enforcement agency
 - "Wild Card" representatives



- Named
- Service provided by the Pennsylvania Chiefs of Police Association (PCPA)
- Specific to the new of law enforcement within the Commonwealth
- Initially 108 standards were created
- Administrative procedures were created

TASK FORCE



- Serves as the authoritative body that determines whether an agency is worthy of accreditation
 - Regularly scheduled meetings since September 2000
- Consist of members from throughout the Commonwealth
 - Thomas Rudzinski, Chairman
- Numerous sub-committees
 - Administrative
 - Assessor
 - Standards
 - Strategic Planning

PENNSYLVANIA LAW ENFORCEMENT ACCREDITATION COMMISSION (PLEAC)





Established standard of performance, acknowledged business practices and professionally recognized organizational principles that are mandated as necessary for a particular profession or organization.

WHAT IS ACCREDITATION?





WHAT ADVANTAGES DOES ACCREDITATION PROVIDE TO MY AGENCY?

Credible framework for evaluation of policy and procedure

Highlight agency capability and competency

Improved management procedures

Increased employee morale

Enhanced planning and innovation



Encourages problem solving

Improves law enforcement and community relations

Reduces agency risk and lawsuit exposure

Potential liability insurance savings

Agency accountability

Solid foundation for an agency to build upon





- ➤ Chief of Police
 - Deputy Chief of Police,
 Captains, Lieutenants
- Municipal administrators
 - Council, Commissioners,Supervisors
 - Manager

EXECUTIVE LEADERSHIP



- ➤ Who would want this?
- ➤ What is it?
- Why is it important?
- Where can I find help?
- When is my agency going to become accredited?

ACCREDITATION PROGRAM OVERVIEW

THE APPLICATION AND CHIEF EXECOMPLET OFFICER RESPONSIBILITIES



- > Enrollment
 - Active PCPA Member \$ 250.00
 - Non-Member \$500.00
- Annually (once accredited)
 - Active PCPA Member \$ 1,000.00
 - Non-Member \$1,250.00

WHAT IS THE COST?

NOTIFICATION TO AGENCY PERSONNEL - "WE'RE GOING FOR IT!"

SPECIAL ANNOUNCEMENT!





WHO WILL BE MY AGENCY'S ACCREDITATION MANAGER?





Organized



Dedicated





Knowledge of Agency Operations



Understand the role of "politics" within their agency





Computer skills



Writing skills

WHAT MAKES A GOOD ACCREDITATION MANAGER?

NOMINATION VS. SELECTION

VOLUNTEER VS. VOLUNTOLD

SWORN VS. NON-SWORN

RANK VS. NO RANK

CONSIDERATIONS WHEN SELECTING AN ACCREDITATION MANAGER





ACCREDITATION MANAGER

1ST STEP – TRAINING

Congratulations, you are here!



RESPONSIBILITIES OF THE ACCREDITATION MANAGER

- As each item relates to accreditation
 - Conducts a "self assessment" of agency
 - Facility
 - Policies and procedures
 - Training
 - Develops or assists with the development of policies and procedures as they relate to accreditation
 - Ensures agency compliance to accreditation standards via Proofs of Compliance
 - Coordinates and facilitates accreditation assessments
 - Mock
 - On-site

Acknowledgement

Administrative

Standards

Assessor

MANUALS





STANDARDS MANUAL



ACCREDITATION STANDARDS

Address high profile and liability related issues

ACCREDITATION STANDARDS

- ▶ 125 total standards
 - 30 Organization and Management Role
 - 38 Law Enforcement Function
 - 37 Staff Support Responsibility
 - 20 Pennsylvania Legal Mandate

Standards with no bullets = 58

Standards with 2-13 bullets = 67 = 312 bullets

370 "Items"

BY THE NUMBERS



Organization and Management Role ~ Chapter 1



Law Enforcement Functions ~ Chapter 2

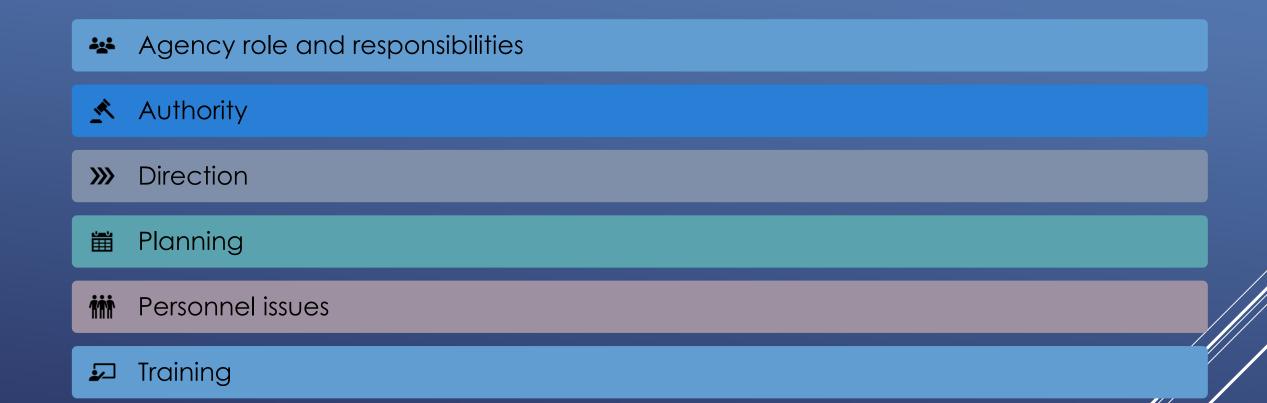


Staff Support Responsibilities ~ Chapter 3



Legal Mandates ~ Chapter 4

ACCREDITATION STANDARDS



ORGANIZATION AND MANAGEMENT









Court Security Sheriff's Office



Campus Security

College and University Police Departments

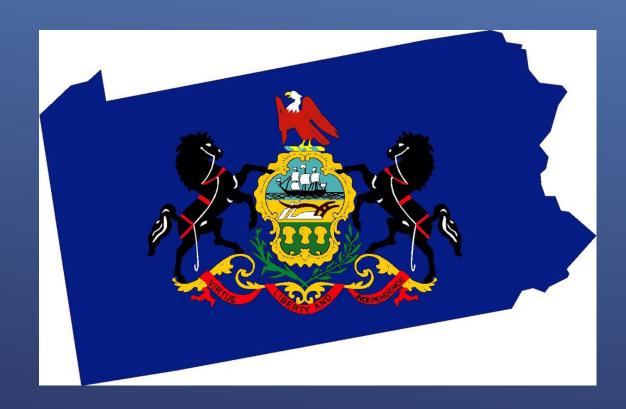


Eyewitness Identification

LAW ENFORCEMENT FUNCTION

- Temporary Holding
- Communications
- Records
- Q Property & Evidence Control
- → Heath & Wellness

STAFF SUPPORT



- Crashes
- Pursuits
- Crime Victims
- Missing Persons
- Juveniles
- Megan's Law
- Training
- Domestic Violence
- > Etc.

LEGAL MANDATES



1st Number = Section



2nd Number = Chapter within Section



3rd Number = Standard within Chapter

NUMBERING SYSTEM





Standard Statement

Binding

Narrative Statement

Advisory



Require proofs of compliance, unless circumstances dictate otherwise

BULLETS & SUB-BULLETS

- > Standard Statement:
 - 1.2.2 A written directive governing procedures for assuring compliance with all applicable constitutional requirements for in-custody situations, including, but not limited to:
 - a. Interrogations
 - **b.** Access to counsel
 - c. Search and seizure

> Standard Narrative:

• Interrogations include interviews, questioning, or any other term used to describe in-custody verbal examinations requiring constitutional rights. These constitutional requirements, federal and state, are vital to the role and function of law enforcement in a free society. By complying with these constitutional requirements, law enforcement officers and law enforcement agencies ensure fair, legal, and equitable treatment of all people.

- Standard Statement:
 - 1.3.3 A written directive regarding the use by agency personnel of:
 - a. warning shots;
 - b. shooting at a moving vehicle; and
 - c. shooting from a moving vehicle.

> Standard Narrative:

• If firearm "warning" shots are permitted by the agency, then it is necessary for the agency to define under what circumstances. Otherwise, the directive should prohibit the discharge of "warning" shots by agency personnel.

STANDARD COMPONENTS - "IF"

- Standard Statement:
 - 2.7.8 A written directive which:
 - establishes the process for providing involuntary examinations to suspected mentally ill persons;
 - ensures initial training is provided to recognize and respond to suspected mentally ill persons;
 - c. mandates annual update training in a manner determined by the agency and to include training provided through the course of legal mandate and/or MPOETC regulation, if available; and
 - d. if applicable, training on mental health statutes or Department policy changes must be provided within 90 days or as required by statute.

> Standard Narrative:

• The increasing litigation resulting from encounters by law enforcement with the mentally ill requires agencies to ensure policies, procedures, and training is compliant with current statutes.

Standard Statement:

- 3.1.3 A written directive requiring the cell area to have an automatic fire alarm, smoke detection system, fire fighting equipment approved by local fire officials, and a written plan prescribing fire prevention practices and procedures to include:
 - a daily visual inspection of the automatic fire detection devices and alarm systems;
 - b. a weekly documented visual inspection of the fire fighting equipment;
 - an annual documented testing of fire fighting equipment; and
 - d. required documented testing of the automatic fire detection devices and alarm systems, annually, or in accordance with the law and local fire code regulations.

Standard Narrative:

- The cell area must have an automatic fire, and smoke detection system. Appropriate fire suppression equipment must also be available in the cell area in case of fire.
- A written plan is required which prescribes necessary emergency procedures and fire prevention practices.
- All fire prevention and fire suppression equipment needs to be inspected as required by local and state fire regulations. Drills should also be conducted to ensure that the procedures are adequate and that agency personnel are prepared to respond and handle any fire emergency that may occur in the cell area.

- Standard Statement:
 - 4.2.2 A written directive describing the circumstances warranting the use of special stopping techniques which specifies the procedures for correct implementation:
 - a. immobilization devices;
 - b. stopping techniques; and
 - c. initial training and in-house refresher training at least once every three years.

> Standard Narrative:

• All such methods should only be used with the utmost level of care and caution. Their use may constitute the use of deadly force in the apprehension of the violator based on recent court decisions.

APPLICABLE TO AGENCY ONLY IF...

CONDITIONAL

"IF" STANDARDS

Standard Statement:

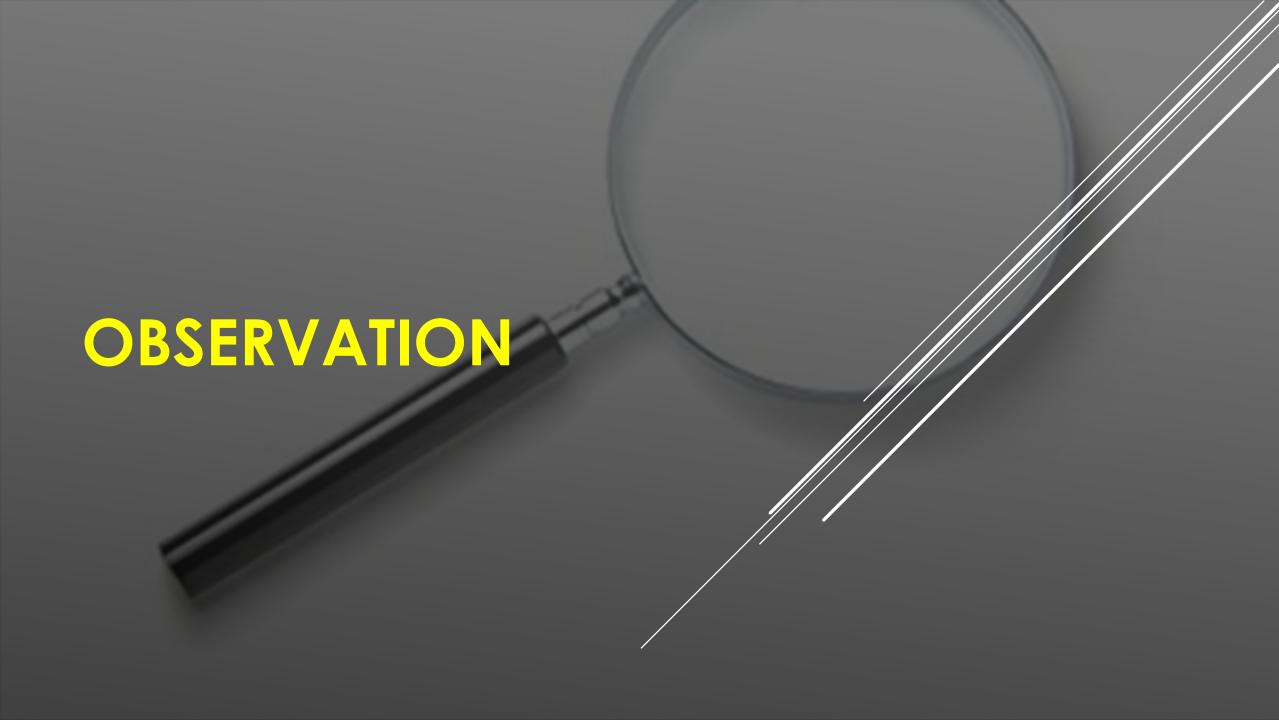
- 1.10.6 A written directive requiring that if the agency has a tactical team or members are assigned to and part of a multi-jurisdictional tactical team, negotiators, animal teams, or specialized vehicles, all personnel assigned to those functions:
 - a. participate in entry level basic training prior to assuming those duties;
 - b. tactical teams, including assigned negotiators, and canine or mounted teams must train, at a minimum, quarterly; and
 - c. in-service training, in a manner determined by the agency, is conducted at least once during the accreditation period for all other personnel assigned to specialized vehicles.

"IF" STANDARD COMPONENTS

Standard Narrative:

- Animals include dogs, horses, etc., and specialized vehicles include, but are not limited to bicycles, motorcycles, boats, mobile command units, etc. in which the use requires additional training beyond that of other police officers or incurs additional liability.
- It is necessary that specialized training is held at regular intervals and that the training is always documented. Those training records should be retained by the agency due to potential liability that may occur as a result of the actions taken by the team or its members.
- If the agency has a tactical team that regularly participates with another tactical team, inter-agency training is encouraged.

"IF" STANDARD COMPONENTS



SELF ASSESSMENT OF AGENCY

- Longest phase of Accreditation Program
 - Compares agency policy to standards
 - Creation or revision of policies
 - Training of personnel
 - Proofs of Compliance are gathered
 - Forms
 - Incident or Investigative Reports
 - Observation
 - Mock Accreditation Assessment
 - Determines readiness for accreditation assessment



WHAT SHOULD THE FORMAT OF A POLICY LOOK LIKE?





Header



Statements

Policy Purpose

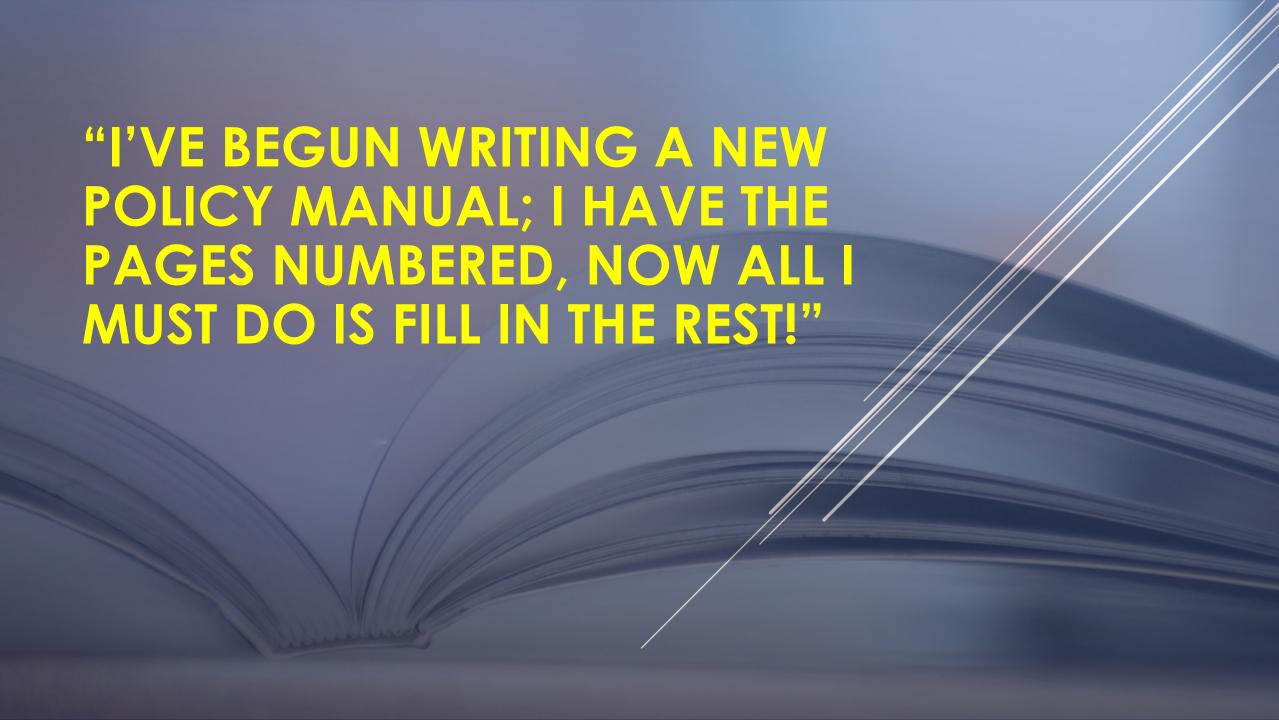


Procedures

OUTLINE

Name of Agency Name & Number of Policy • 1.2.5 – Strip & Body Cavity Searches Effective Date Review or Revision Date Chief Executive Officer's Name • Electronic Signature is acceptable

HEADER – REQUIRED COMPONENTS





WHERE CAN I
LOCATE A
"GOOD" POLICY
OR PROOF OF
COMPLIANCE?

- Sample Assessment
 - Power DMS Pennsylvania Chiefs of Police Association
 - https://powerdms.com/ui/login.aspx?formsauth=t
 rue
 - After enrollment in the Accreditation Program
- Accredited agencies
- Agency's insurance provider
- Professional services

RESOURCES

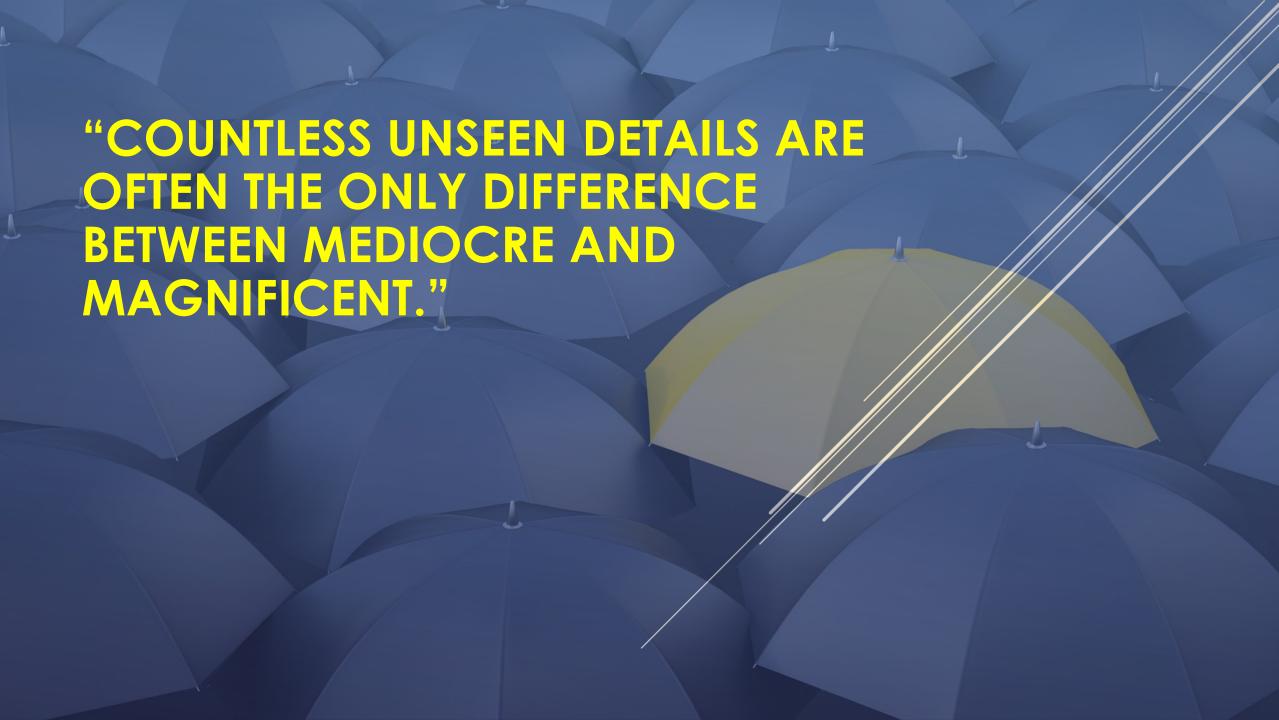




DO YOUR AGENCY'S POLICIES OR PROOFS OF COMPLIANCE "MEET THE MARK"?



PROOFS OF COMPLIANCE NEED TO BE ADEQUATE TO SATISFY THE ASSESSOR





- Compliance needs to be demonstrated through:
 - Written Directive
 - Policy = Standard (to include bullets)
 - Written Documentation
 - Form, Incident or Investigative Report, Observation

PROVING COMPLIANCE

WRITTEN DIRECTIVES

Need to "match" or "mirror" the standard

Certificates

Emails

Forms

Interviews (Limited Basis)

Incident & Investigative Reports

Lesson Plans

Memorandums (Memo-to-File)

Observation

Video

WRITTEN DOCUMENTATION (AKA – PROOFS OF COMPLIANCE)



OBSERVATION (O)

- Select standards
 - Tour
 - Checklist
 - Recommend that photographs are placed into "observational" files

- Facility Tour
 - Cells (If Applicable)
 - Communications Center (If Applicable)
 - Evidence
 - Temporary
 - Storage
 - Impound
 - Temporary Holding

OBSERVATIONS

- Static Display
 - Lethal and Less Lethal Weapons
 - Specialty Units
 - Equipment
 - K-9
 - Mounted
 - Specialty Vehicles
 - ATV
 - Bicycles
 - Boat
 - Motorcycles

- > Memorandums
 - Commonly utilized to demonstrate that none or only one (1) Proof of Compliance is present.
 - No police officers were hired during the accreditation year
 - Only one (1) police officer was hired during the accreditation year
 - May also be used for clarification when Proofs of Compliance require some additional explanation

MEMO-TO-FILE (MTF)



- ➤ Chief of Police
- Evidence Custodians
- ➤ Internal Affairs
- > Trainers
 - Defensive Tactics
 - Firearms
 - Less Lethal Weapons

INTERVIEWS



- Not Applicable if service or function is not available; however not simply because they "don't do something"
 - Cells Areas = N/A
 - Sexual Assault Investigation =
 Policy required with regards to
 response until turned-over-to
 another agency

NOT APPLICABLE (N/A)

WAIVER FROM COMPLIANCE

- Request for Waiver submitted to Accreditation Program Coordinator prior to assessment
- Waiver available for two (2) different reasons:
 - Compliance must be IMPOSSIBLE:
 - Conflict with Collective
 Bargaining Agreement or local ordinance
 - New standard within six (6) months of scheduled accreditation assessment



Cells vs. Temporary Holding

Communications Center

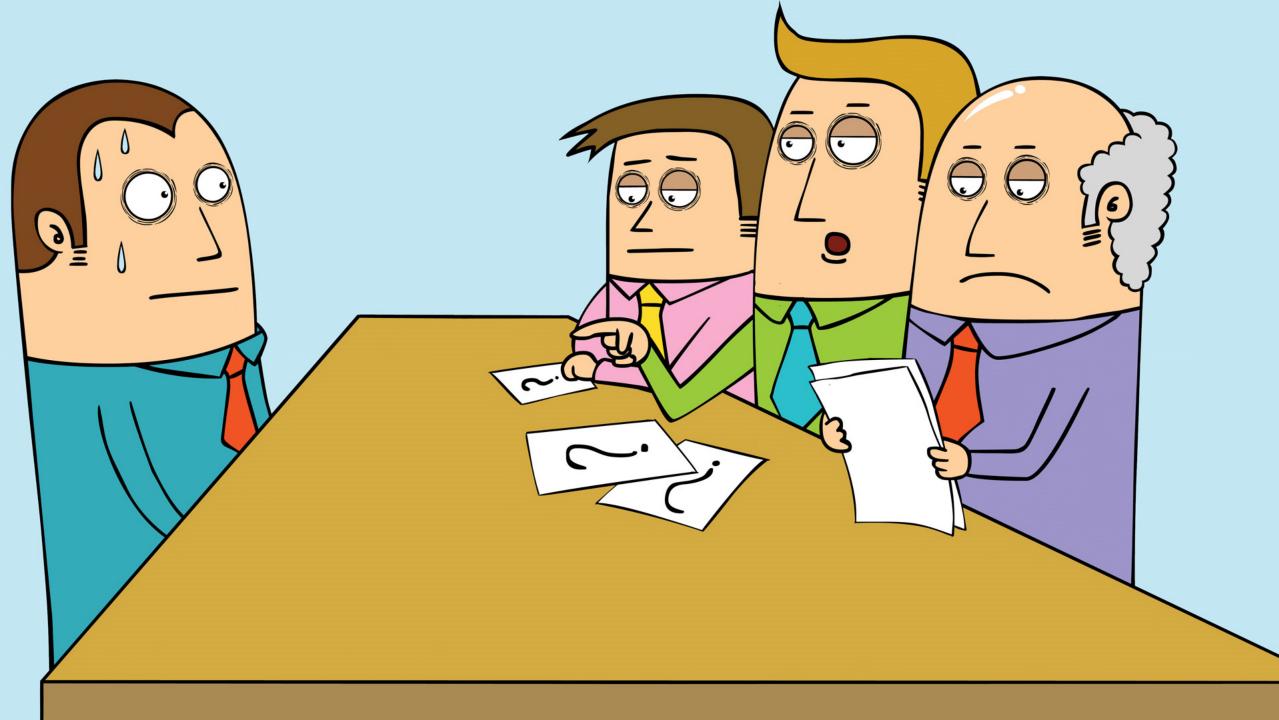
• "Letter of Compliance" from Emergency Communications Center

Evidence

- Temporary Evidence
 - Bicycles
 - "Found Property"

'Conclusive' Evidence





HELPFUL TIPS



ORGANIZATION OF FILES



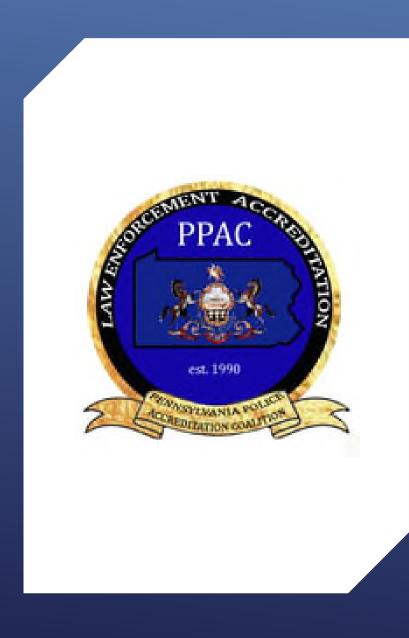
- Make it easy to:
 - Follow
 - Read
 - Understand
 - Find information
 - Reasonable

YEARLY REVIEW

- Standards and their subsequent requirements are reviewed, revised, and in some cases reinterpreted for clarification on a yearly basis, though sometimes more often.
 - How do you find out?
 - Pennsylvania Police
 Accreditation Coalition
 - PA Chiefs Power DMS Sample Assessment



AN ESTEEMED ORGANIZATION



- Membership
 - Executive Board
 - David Madrak, President
 - Ryan Cywinski, Vice President
 - Michael Piacentino, Treasurer
 - David Kostiak, Recording Secretary
 - Dues
 - Discounts available
 - Website
 - www.papac.org
 - Monthly Meetings
 - Schedule
 - Minutes

WHAT IS PPAC?



MOCK ACCREDITATION ASSESSMENT

"Informal Assessment"

- Arranged at agency discretion through Pennsylvania Police Accreditation Coalition (PPAC)
- Cost
 - Paid for via membership dues to PPAC
 - Invoiced if not a PPAC member
- "Find what is wrong"

WHAT IS A "MOCK"?

Initial Accreditation evaluation

Change in the Accreditation Manager

New Chief Executive
Officer for the agency

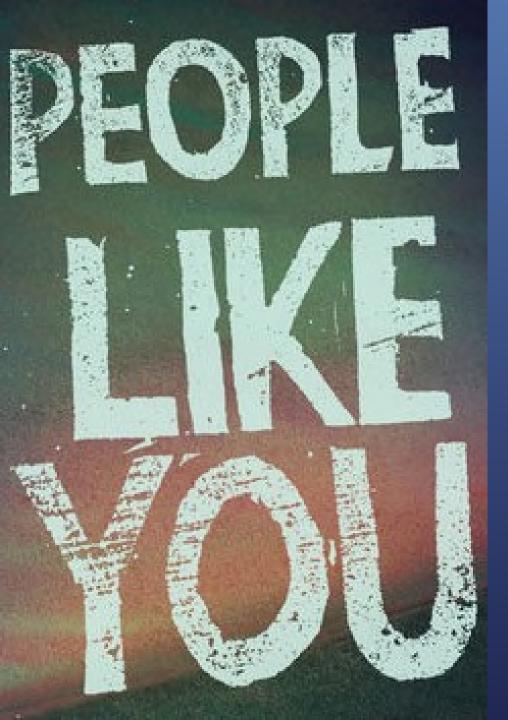
Any period in which the agency request a 6-month extension

Any period in which the agency moved to a new facility or made substantial changes to the existing facility

WHEN IS A MOCK ASSESSMENT REQUIRED?



WHO CONDUCTS AN AGENCY'S MOCK ACCREDITATION ASSESSMENT?



WELL EVENTUALLY...



- Three (3) or four (4) current or former accreditation managers from local police departments
 - East
 - Central
 - West

WHERE ARE THE MOCK ASSESSORS FROM?



- Registration
 - Complete the form on the website
 - www.papac.org

HOW DO I SCHEDULE A MOCK?







- Contact a Mock Coordinator
 - Eastern Region
 - David Madrak, Corporal @ Upper Dublin Township Police Department
 - ✓ 215-646-2101 or <u>david.madrak@udpd.us</u>
 - Central Region
 - Ryan Cywinski, Sergeant @ Hanover Township Police Department
 - ✓ 570-825-1254 or rcywinski@hanovertwppd.org
 - Western Region
 - Jason Hendershot, Chief of Police @ Clarion University Police
 Department
 - ✓ 412-268-6232 or <u>ihendershot@clarion.edu</u>

QUESTIONS CONCERNING A MOCK?



- Meals
 - Breakfast
 - Lunch
- Transportation
 - Extreme circumstance
- Hotel
 - Extreme circumstance



WHAT IS THE COST OF A MOCK?



Agency's Point-of-Contact & Mock Accreditation Team Leader



Team Leader will complete a report (i.e. email, letter, and/or Power DMS report or paper file worksheets and provide this to the agency's Point-of-Contact and the Pennsylvania Chiefs of Police Association (PCPA) staff

MOCK COORDINATION & REPORTING



ACCREDITATION ASSESSMENT PROCEDURES





- Accreditation Assessment
 - Average of one (1) or two (2) day(s)
 - Success oriented
- Accreditation Team
 - Two (2) or more Pennsylvania Chiefs of Police Association trained accreditation assessors
 - Selected from outside of local geographical area

ACCREDITATION ASSESSMENT



- Contact the Andrea Sullivan @ Pennsylvania Chiefs of Police Association
 - May schedule prior to the mock accreditation assessment; however, if this is the case, you may have waited too long to schedule mock!
 - Both the Chief of Police and Accreditation Manager must be available

HOW DO I SCHEDULE AN ACCREDITATION ASSESSMENT (ON-SITE)?



▶ 60 days prior to on-site in order to ensure time is available to correct any issues that arise from the mock accreditation assessment. In no case would anything less than 30 days be recommended.

SCHEDULING YOUR AGENCY'S ACCREDITATION ASSESSMENT



HOW WILL WE EVER DO THIS?

CONTACT & PLANNING

- Accreditation Manager
 - Contact and discuss with the Team Leader:
 - Arrival date and time
 - Daily begin and end times of assessment
 - Food
 - Tour of Facility
 - Static Display
 - Ride-Along
 - Interview of the Chief Executive Officer
 - "Exit" interview
 - Departure



Gesture

Coffee Cup Patch Pen



Meals

Dinner with the Chief Executive Officer and other members of the Command Staff as well as Accreditation Manager

PROFESSIONAL ETHICS

- > Staff
 - Spotlight agency "stars"
 - Keep them involved and updated accordingly
 - Recommend that agency "nay-sayers" are not involved

PREPARE EMPLOYEES





- ► Sleep and be well rested
- Be prepared
- Consistency in appearance
- Professionalism

DEMEANOR & BEARING OF SELF AND AGENCY PERSONNEL

ASSESSOR WORKSPACE

- > Room
 - Private
 - Telephone
 - Electrical outlets
 - Extension cords
 - Internet access
 - Supplies
 - Paper
 - Pens



ASSESSOR WORKSPACE

- Resources
 - Annual Report
 - Organizational Chart
 - Crimes Code
 - Collective Bargaining Agreement



Reasonable access to the accreditation manager

ASSESSOR WORKSPACE



HOSPITALITY





Initial Accreditation Assessment = 2 days



Re-Accreditation Assessments = 1 or 2 Day(s)

DURATION OF ON-SITE

- Initial Accreditation Assessments
 - Completed on-site regardless of whether the agency is utilizing PowerDMS or paper files
 - The only files permitted to be accessed and completed prior to arrival at agency are the "Mail-in-Files"
 - Reference pages 16 and 18 in the Administrative Manual

FILE REVIEW



Facility Tour



Static Display



Interviews



File Review

Paper

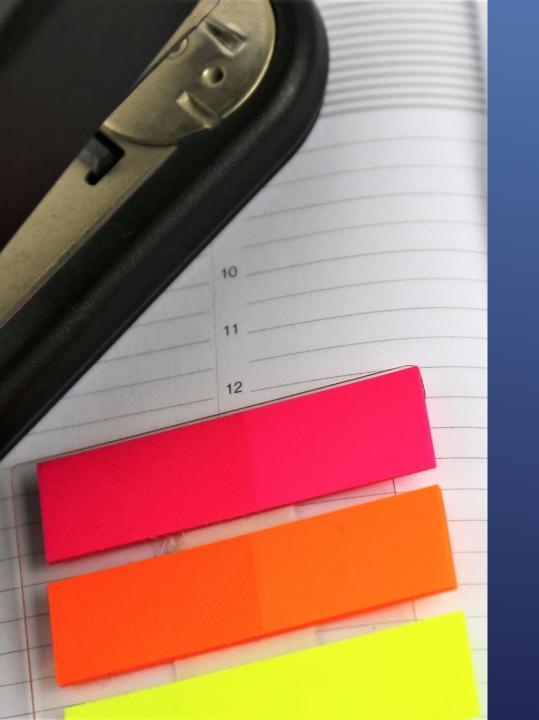
Power DMS

COMPLIANCE VERIFICATION

- Escort to agency
- ► Introductions to Stakeholders
- Facility Tour
- Static Display
- > Interviews
- > File Review
- Ride-Along







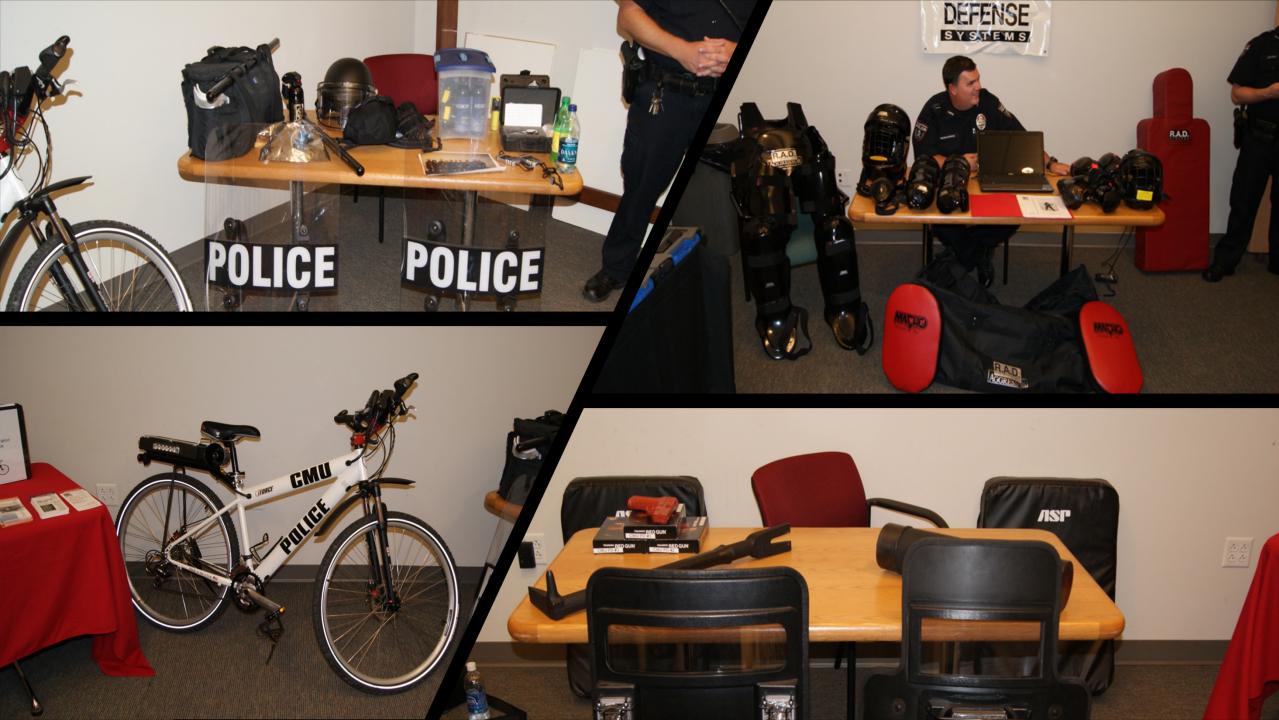
TOUR SHEET

- Customized specific to your agency
- Organized to the layout of your agency's facility

- Facility Tour
 - Cells (If Applicable)
 - Communications Center (If Applicable)
 - Evidence
 - Temporary
 - Storage
 - Impound
 - Temporary Holding

OBSERVATIONS

- Static Display
 - Lethal and Less Lethal Weapons
 - Specialty Units
 - Equipment
 - K-9
 - Mounted
 - Specialty Vehicles
 - ATV
 - Bicycles
 - Boat
 - Motorcycles





ASSESSORS



- Team Leader will assign chapter(s) to assess
- Possession of a laptop
- Review
 - Agency Profile
 - Website
 - Annual Report (if provided)

PRIOR TO ARRIVAL @ AGENCY





If file is not immediately compliant, reason(s) documented with a Simple Note in PowerDMS or on Assessor worksheet; upon corrections being made, note is updated, NOT DELETED

SIMPLE NOTE



CONFLICT RESOLUTION

- Early resolution is imperative
 - Team Leader -> Accreditation Manager
 - Team Leader -> Chief Executive Officer
 - Team Leader -> Accreditation Coordinator for PCPA

- The Team Leader must be notified of any issue that could lead to a Non-Compliant file
 - All assessors must reach a consensus on determining if a standard will be deemed non-compliant
- If an Accreditation Manager does not agree with an assessor, the issue should be turned-over-to the Team Leader, if not already involved



ISSUES



Success oriented but not a "rubber stamp."



Assessors should attempt to work with an agency, but it is the responsibility of the agency to do the work, not the assessor.



Is a cooperative effort between the agency and assessors to work together toward the goal of achieving accredited status for the agency











ACCREDITATION

PROVISIONAL ACCREDITATION

NO

NEUTRAL

RECOMMENDATIONS



ASSESSMENT & COMPLIANCE

- Responsibility of the Team Leader
- Focus of Assessment Team Report
 - Brief history of agency is permissible
- Submitted to Accreditation Program Coordinator within 15 days of the accreditation assessment





Current
Certificate

Date listed



Initial Accreditation Assessment

Date of last day of onsite

AWARD DATE



ACCREDITATION REQUIREMENTS

- Valid for 36-months
 - Awarded by the Pennsylvania Chiefs of Police Association
 - Re-assessment required to maintain status
- Annual Compliance Survey

ANNUAL COMPLIANCE SURVEY

- Required in order to maintain accredited status
- Calendar reminder; its is not the responsibility of PCPA to notify you of its due date
- Within 30 days of anniversary date, no earlier

Things worth knowing

- Effective January 1, 2024, PLEAC assessments will be completed using the PowerDMS format only
 - Paper files will be supported until December 31, 2023, however if you are just now enrolling, we urge you to consider using PowerDMS to maintain your files
 - For PLEAC assessments, both paper file and PowerDMS formats will be accepted until December 31, 2023

IS MY AGENCY
REQUIRED TO USE
POWER DMS?

PowerDMS

RESOURCES GUIDE

Formerly known as the Best Practices Guide



SAMPLE ASSESSMENT



Redefining Document Management



SAMPLE ASSESSMENT

FINAL THOUGHT





- James Adams
 - Accreditation Program Coordinator
 - jadams@pachiefs.org
- Andrea Sullivan
 - Accreditation Administrative Assistant
 - asullivan@pachiefs.org
- www.pachiefs.org

WHO TO CONTACT



QUESTIONS

